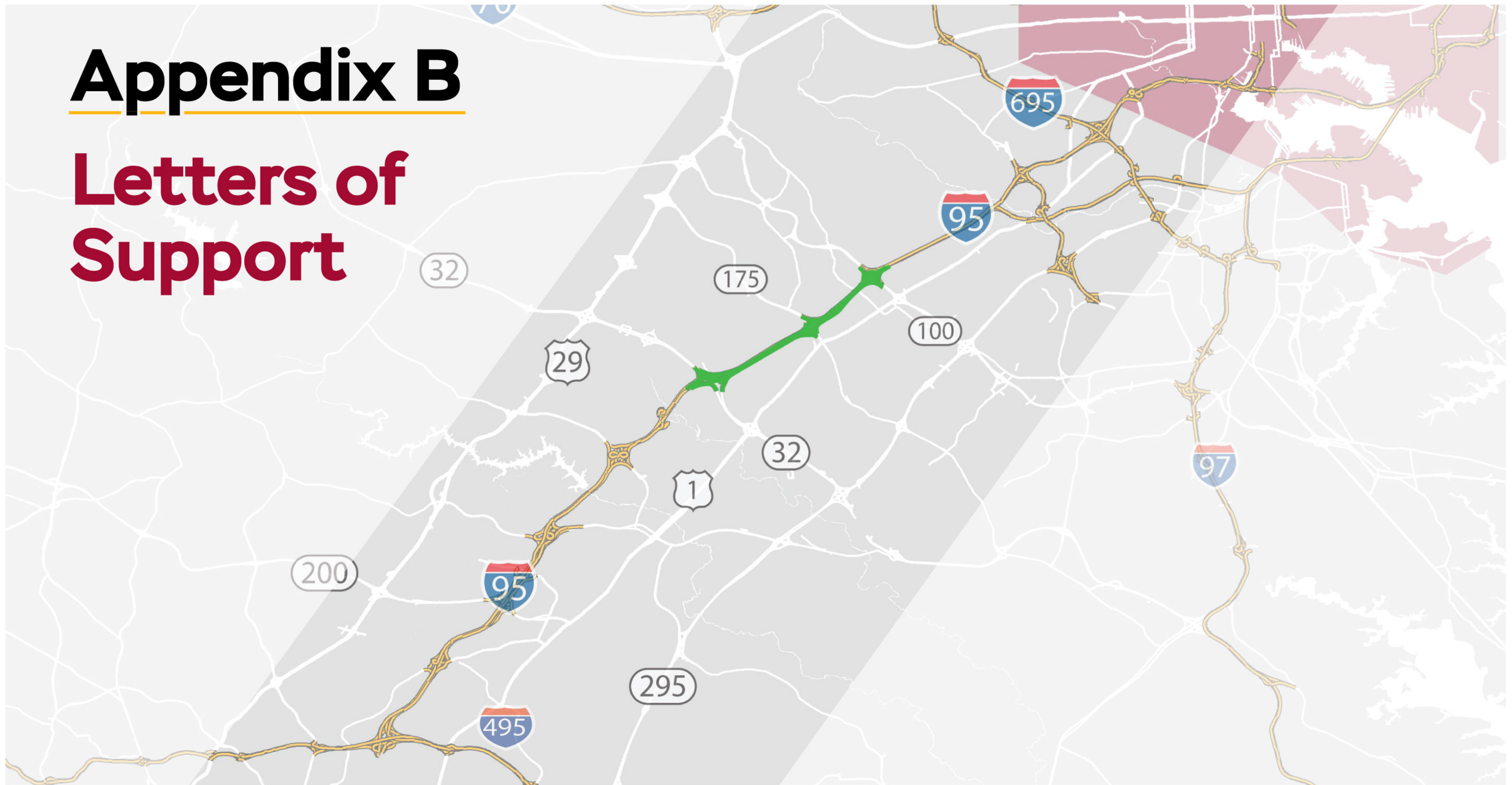


Appendix B

Letters of Support





Maryland Department of Transportation
The Secretary's Office

Larry Hogan
Governor

Boyd K. Rutherford
Lt. Governor

Pete K. Rahn
Secretary

October 10, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, S.E.
Washington DC 20590

Dear Secretary Chao:

I am writing to offer my support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) application for the 2017 Transportation Investment Generating Economic Recovery (TIGER) grant funding for the *I-95 Innovative Active Traffic Management* project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, freight hubs, and facilitates access to employment and manufacturing centers critical to our nation's global competitiveness. I-95 is the main street of America's East Coast, and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. I-95 is heavily congested in this section, resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

This project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, this TIGER project allows MDOT SHA to provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity.

If awarded these funds, the *I-95 Innovative Active Traffic Management* project will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of State and federal funds.

My telephone number is 410-865-1000
Toll Free Number 1-888-713-1414 TTY Users Call Via MD Relay
7201 Corporate Center Drive, Hanover, Maryland 21076

The Honorable Elaine Chao
Page Two

I respectfully request that MDOT SHA's application for I-95 *Innovative Active Traffic Management* receive full consideration. Should you have any questions or concerns, please contact Ms. Heather Murphy, MDOT Office of Planning and Capital Programming Director, at 410-865-1275, toll free at 888-713-1414, or via email at hmurphy@mdot.state.md.us. Of course, you may always contact me directly.

Sincerely,

A handwritten signature in blue ink, appearing to read "Pete K. Rahn", with a large, stylized initial "P" and "K".

Pete K. Rahn
Secretary

cc: Ms. Heather Murphy, Director, Office of Planning and Capital Programming, MDOT

United States Senate

WASHINGTON, DC 20510

October 6, 2017

The Honorable Elaine L. Chao
Secretary
Department of Transportation
1200 New Jersey Avenue SE
Washington, D.C. 20590

Dear Secretary Chao:

We are pleased to write in support of the Maryland Department of Transportation State Highway Administration (MDOT SHA) proposal for funding for its I-95 Innovative Active Traffic Management Project under the Transportation Investment Generating Economic Recovery (TIGER) grant program.

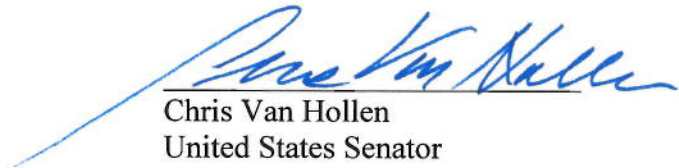
As I-95 is the main street of America's East Coast, ensuring safe, efficient movement along this corridor is a primary concern for the region's transportation network. The stretch of I-95 between Washington, D.C. and Baltimore, Maryland is heavily congested, resulting in serious safety concerns. The proposed project will address this congestion through a coordinated package of infrastructure improvements. Examples include modifications to I-95's shoulder for use during peak periods, interchange ramp improvements, and dynamic signage that will facilitate safer vehicle movements. TIGER grant funds will allow MDOT SHA to ease traffic congestion relief and improve safety along I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity. The I-95 Innovative Active Traffic Management project will connect residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative traffic management and reduced accidents that maximizes the use of state and federal funds.

We strongly support the State Highway Administration's efforts to ease congestion along I-95 in Howard County, Maryland and urge you to give its proposal full consideration.

Sincerely,



Benjamin L. Cardin
United States Senator



Chris Van Hollen
United States Senator

Congress of the United States
Washington, DC 20515

October 13, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

Dear Secretary Chao:

We are writing to offer our support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) application for the 2017 Transportation Investment Generating Economic Recovery (TIGER) grant funding for the I-95 Innovative Active Traffic Management project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, freight hubs and facilitates access to employment and manufacturing centers critical to our nations' global competitiveness and to connecting people to life's opportunities. I-95 is the main street of America's East Coast and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. MDOT SHA's proposed project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area.

Once funded, the I-95 Innovative Active Traffic Management project will provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity. I-95 is heavily congested in this section resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

If awarded these funds, the I-95 Innovative Active Traffic Management project will have a catalytic effect in this fast-growing area of economic opportunity and population growth, connecting residents to jobs, amenities and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. We respectfully request that MDOT SHA's application for I-95 Innovative Active Traffic Management receive full consideration.

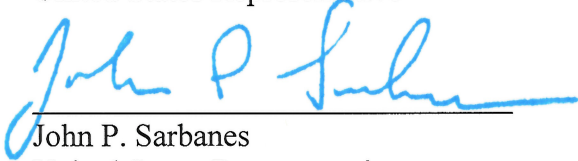
Sincerely,



Elijah E. Cummings
United States Representative



C.A. Dutch Ruppersberger
United States Representative



John P. Sarbanes
United States Representative



Anthony Brown
United States Representative

JAMIE RASKIN

8TH DISTRICT, MARYLAND

WASHINGTON OFFICE

431 CANNON HOB
WASHINGTON, D.C. 20515
(202) 225-5341

DISTRICT OFFICE

51 MONROE STREET, SUITE 503
ROCKVILLE, MD 20850
(301) 354-1000



Congress of the United States

House of Representatives

Washington, DC 20515

October 12, 2017

**COMMITTEE ON THE JUDICIARY
(VICE RANKING MEMBER)**

SUBCOMMITTEE ON THE CONSTITUTION
AND CIVIL JUSTICE

SUBCOMMITTEE ON CRIME, TERRORISM,
HOMELAND SECURITY, AND INVESTIGATIONS

**COMMITTEE ON OVERSIGHT
AND GOVERNMENT REFORM**

SUBCOMMITTEE ON INFORMATION TECHNOLOGY

SUBCOMMITTEE ON THE INTERIOR,
ENERGY AND ENVIRONMENT

COMMITTEE ON HOUSE ADMINISTRATION

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

I write to express my support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) application for the 2017 Transportation Investment Generating Economic Recovery (TIGER) grant funding for the *I-95 Innovative Active Traffic Management* project. I understand that the proposed improvements will address critical infrastructure needs and enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, and freight hubs and facilitates access to employment and manufacturing centers critical to our nation's global competitiveness. Ensuring safe and efficient movement along the I-95 corridor is a primary concern in the region's transportation system. The heavy congestion in this section presents serious safety concerns. The project would address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signage that will facilitate safer vehicle movements through this high-traffic corridor.

This project proposes to address existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, MDOT SHA aims to relieve congestions and improve safety on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity.

If awarded this grant, the *I-95 Innovative Active Traffic Management* project hopes to accelerate development and capitalize on existing economic opportunities, while creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. I respectfully request that MDOT SHA's application for the 2017 Transportation Investment Generating Economic Recovery (TIGER) grant funding for the *I-95 Innovative Active Traffic Management* receive full consideration.

Sincerely,

A handwritten signature in blue ink that reads "Jamie Raskin".

Jamie Raskin
Member of Congress

HOUSE COMMITTEE ON FINANCIAL SERVICES

SUBCOMMITTEE ON FINANCIAL INSTITUTIONS
AND CONSUMER CREDIT

SUBCOMMITTEE ON OVERSIGHT AND
INVESTIGATIONS

JOINT ECONOMIC COMMITTEE

WASHINGTON OFFICE:

1632 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, D.C. 20515
PHONE: (202) 225-2721
FAX: (202) 225-2193



JOHN K. DELANEY
CONGRESS OF THE UNITED STATES
6TH DISTRICT, MARYLAND

DISTRICT OFFICES:

GAITHERSBURG
9801 WASHINGTONIAN BOULEVARD
SUITE 330
GAITHERSBURG, MARYLAND 20878
PHONE: (301) 926-0300
FAX: (301) 926-0324

HAGERSTOWN
38 SOUTH POTOMAC STREET
SUITE 205
HAGERSTOWN, MARYLAND 21740
PHONE: (301) 733-2900
FAX: (301) 926-0324

WEBSITE: [HTTP://WWW.DELANEY.HOUSE.GOV](http://www.delaney.house.gov)

October 12, 2017

The Honorable Elaine Chao
Secretary
United States Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

RE: TIGER grant Application for Maryland Department of Transportation State Highway Administration's I-95 Innovative Active Traffic Management project.

Dear Secretary Chao,

I would like to express my steadfast support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) application for Transportation Investment Generating Economic Recovery (TIGER) grant funding for their I-95 Innovative Active Traffic Management project.

MDOT SHA has applied for this grant funding to make necessary improvements to the I-95 corridor between Washington DC and Baltimore. This roadway is the main route for access to the ports, airports, and freight hubs of the East Coast, and also provides access to employment opportunities and manufacturing centers in the region. I-95 is a heavily congested roadway that has serious infrastructure and safety concerns.

The I-95 Innovative Active Traffic Management project, which will include modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing, will greatly improve the safety of the roadway as well as provide relief from congestion in the high-traffic corridor between MD 32 and MD 100. This area is experiencing incredible growth and has become a thriving center of economic activity. TIGER funding will allow MDOT SHA to provide residents with easier access to employment and amenities, and will create a safer and easier commute.

I would appreciate you reviewing all of the relevant documentation from MDOT SHA and I ask that you provide all due consideration to their request for funding through the TIGER program. If you need additional information, please contact Caitlin Ainge at my District Office at (301) 733-2900 or Caitlin.Ainge@mail.house.gov.

Sincerely,

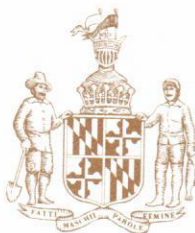
A handwritten signature in blue ink, appearing to read "John K. Delaney". The signature is stylized with a large, sweeping initial "J" and a long, horizontal tail stroke.

John K. Delaney
Member of Congress

SENATOR GUY GUZZONE
SENATE CHAIR

JAMES SENATE OFFICE BUILDING
11 BLADEN STREET, ROOM 121
ANNAPOLIS, MARYLAND 21401

SENATOR GAIL H. BATES
SENATOR EDWARD J. KASEMEYER



DELEGATE ERIC EBERSOLE
HOUSE CHAIR

THE MARYLAND HOUSE OF DELEGATES
6 BLADEN STREET, ROOM 305
ANNAPOLIS, MARYLAND 21401

DELEGATE VANESSA ATTERBEARY
DELEGATE ROBERT L. FLANAGAN
DELEGATE TERRI L. HILL
DELEGATE TRENT KITTLEMAN
DELEGATE CLARENCE K. LAM
DELEGATE WARREN E. MILLER
DELEGATE SHANE PENDERGRASS
DELEGATE FRANK S. TURNER

THE MARYLAND GENERAL ASSEMBLY
ANNAPOLIS, MARYLAND 21401
HOWARD COUNTY DELEGATION

October 10, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

We are writing to offer our support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) application for the 2017 Transportation Investment Generating Economic Recovery (TIGER) grant funding for the I-95 Innovative Active Traffic Management project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, freight hubs and facilitates access to employment and manufacturing centers critical to our nation's global competitiveness and to connecting people to life's opportunities. I-95 is the main street of America's East Coast and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. I-95 is heavily congested in this section resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

This project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, this TIGER project allows MDOT SHA to provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity.

If awarded these funds, the I-95 Innovative Active Traffic Management project will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. We respectfully request that MDOT SHA's application for I-95 Innovative Active Traffic Management receive full consideration.

Sincerely,

Senator Guy Guzzone
Senate Chair
Howard County Delegation

Delegate Eric Ebersole
House Chair
Howard County Delegation



HOWARD COUNTY OFFICE OF COUNTY EXECUTIVE

3430 Court House Drive ■ Ellicott City, Maryland 21043 ■ 410-313-2013

Allan H. Kittleman
Howard County Executive
akittleman@howardcountymd.gov

www.howardcountymd.gov
FAX 410-313-3051
TDD 410-313-2323

October 6, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

Howard County Government is writing to offer its strongest support to the Maryland Department of Transportation State Highway Administration (MDOT SHA) for their Transportation Investment Generating Economic Recovery (TIGER) grant application seeking funding for the *I-95 Innovative Active Traffic Management* project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, Howard County sits as a key connection for the region, facilitating access to jobs and services critical to connecting people to life's opportunities. I-95 is the main street of America's East Coast and the efficiency of the I-95 corridor is essential for freight movement to ensure regional and global competitiveness. This area is exposed to significant congestion and is prone to accidents. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

This project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, this TIGER project will spur the efficiency and productivity needed to support the growth of this budding economic corridor in our community—one of the fastest growing in Maryland.

If awarded these funds, the *I-95 Innovative Active Traffic Management project* will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion

The Honorable Elaine Chao

October 6, 2017

Page -2-

management and accident reduction that maximizes efficient use of state and federal funds. Howard County Government respectfully requests that MDOT SHA's application for I-95 *Innovative Active Traffic Management* receive a favorable report.

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Allan H. Kittleman", with a long horizontal flourish extending to the right.

Allan H. Kittleman

Howard County Executive

October 13, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

The members of the Maryland Transportation Commission (MTC) are writing to offer its strongest support to the Maryland Department of Transportation State Highway Administration (MDOT SHA) for their Transportation Investment Generating Economic Recovery (TIGER) grant application seeking funding for the I-95 Innovative Active Traffic Management project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95. Consistent with the intent of the TIGER grant program, this project will achieve national transportation objectives.

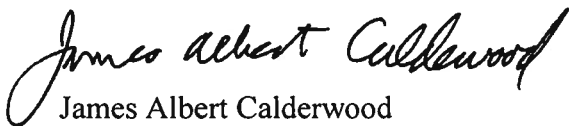
Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, freight hubs and facilitates access to employment and manufacturing centers critical to our nations' global competitiveness and to connecting people to life's opportunities. I-95 is the main street of America's East Coast and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. I-95 is heavily congested in this section resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

This project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, this TIGER project allows MDOT SHA to provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity.

The Honorable Elaine Chao
Page Two

If awarded these funds, the I-95 *Innovative Active Traffic Management* project will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. We, as members of the Maryland Transportation Commission, are in full support of the MDOT SHA's application for I-95 *Innovative Active Traffic Management* and thank you in advance for your consideration.

Sincerely,



James Albert Calderwood
Chairman



Camillo DiCamillo
Ex-Officio Member



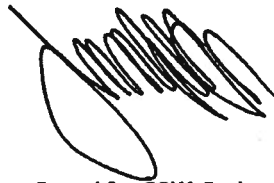
Debra Farrar-Dyke
Member



Elmer E. Horsey
Ex-Officio Member



Natasha Iheme
Member



Jennifer Hill Leineweber
Member



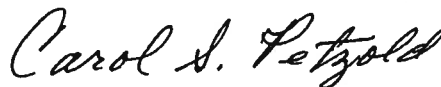
George Littrell, Jr.
Member



Rajan Natarajan
Member



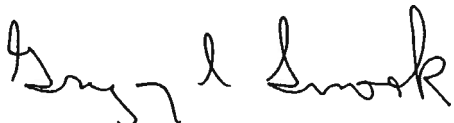
Frederick C. Payne
Member



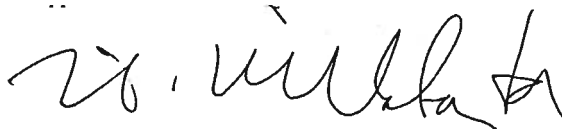
Carol S. Petzold
Ex-Officio Member

The Honorable Elaine Chao

Page Three



Gregory I. Snook
Ex-Officio Member



Mario VillaSanta
Ex-Officio Member

cc: Mr. Pete K. Rahn, Secretary, Maryland Department of Transportation
Mr. Gregory Slater, Administrator, MDOT State Highway Administration
Mr. Scott Pomento, Planning Director, MDOT State Highway Administration



October 6, 2017

City of Annapolis
Mike Pantelides
Mayor

Anne Arundel County
Steve Schuh
County Executive

City of Baltimore
Catherine E. Pugh
Mayor

Baltimore County
Kevin Kamenetz
County Executive

Carroll County
Stephen Wantz
Member, Board of Commissioners

Harford County
Barry Glassman
County Executive

Howard County
Allan H. Kittleman
County Executive

Queen Anne's County
Stephen Wilson
County Executive

Maryland Department of Transportation
Pete Rahn
Secretary

Maryland Department of the Environment
Ben Grumbles
Secretary

Maryland Department of Planning
Robert McCord
Acting Secretary

Maryland Transit Administration
Kevin Quinn
Administrator

Harford Transit
Robert Andrews
Administrator

Honorable Elaine Chao, Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, SE
Washington, DC 20590

RE: I-95 Innovative Traffic Management

Dear Secretary Chao:

The Baltimore Regional Transportation Board (BRTB), the Metropolitan Planning Organization for the Baltimore region, is pleased to offer its support to the Maryland Department of Transportation - State Highway Administration (SHA) for its Transportation Investment Generating Economic Recovery (TIGER) grant application for the I-95 Innovative Traffic Management project in Howard County, Maryland.

This is an excellent opportunity to add capacity to, and improve safety on, an interstate highway without pouring new concrete. SHA proposes to apply an innovative congestion relief approach on I-95 between MD 32 and MD 100 in Howard County, Maryland. This approach will use hard-running shoulders in the peak period to create outside auxiliary lanes in both directions. The TIGER project also includes interchange ramp improvements and dynamic signing.

The BRTB is committed to adding all funds awarded under this competitive discretionary grant program to the Transportation Improvement Program (TIP) immediately upon award. As you may be aware, it is our practice to add grant-funded projects to the TIP once funds become available.

The BRTB appreciates your strong consideration of this SHA application as it directly responds to goals identified in the Baltimore region's long-range transportation plan.

Sincerely,

Valorie LaCour, Chair
Baltimore Regional Transportation Board



National Capital Region
Transportation Planning Board

October 16, 2017

Ms. Elaine Chao
Secretary of Transportation
U.S. Department of Transportation
1200 New Jersey Ave, SE
Washington, DC 20590

Dear Ms. Chao:

I am writing to express the support of the National Capital Region Transportation Planning Board (TPB), the Metropolitan Planning Organization (MPO) for the National Capital Region, for an application by the Maryland Department of Transportation State Highway Administration (SHA) for the FY17 Transportation Investment Generating Economic Recovery (TIGER) Competitive Grant Program.

The TPB understands that the I-95 Innovative Traffic Management project will provide a significant benefit for this major interstate highway in Maryland. The TIGER project will allow SHA to innovatively provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County, Maryland using hard-running shoulders in the peak period to create outside auxiliary lanes in both directions. This project includes interchange ramp improvements and dynamic signing.

Continued investment in the nation's interstate system is a critical need for the National Capital Region. Opportunities to maximize the operational effectiveness of the highway and use the latest in innovatively transportation operations technology supports our regional strategy of increasing roadway efficiency and making the most of what we already have. This section of I-95 is also a critical bottleneck for long-distance commuters into our region as well as a major freight corridor.

The TPB supports these goals and appreciates your strong consideration of SHA's application as it directly responds to regional transportation goals and priorities adopted by the Transportation Planning Board and identified in the Washington region's long-range transportation plan. I anticipate that upon a successful grant award, subject to the availability of the required matching funding, the region's transportation improvement program (TIP) will be amended to include this project.

I urge your favorable consideration of the TIGER funding request for the I-95 Innovative Traffic Management project.

Sincerely,

Bridget Donnell Newton
Chair, National Capital Region
Transportation Planning Board



October 9, 2017

The Honorable Elain Chao, Secretary
United States Department of Transportation
1200 New Jersey Ave, S. E.
Washington, D.C. 20590

Dear Secretary Chao:

I am writing, on behalf of the I-95 Corridor Coalition, to offer our support for the Maryland Department of Transportation State Highway Administration's (MDOT SHA) Transportation Investment Generating Economic Recovery (TIGER) grant application seeking funding for the *I-95 Innovative Active Traffic Management* project.

The *I-95 Innovative Active Traffic Management* project confronts existing challenges in the interstate system and prepares for growing development, population, job opportunities, and traffic volume. Maryland's proposed improvements along I-95 are centrally located between Washington, DC, and Baltimore, MD, addressing critical infrastructure needs and enhancing the safe and efficient movement of people, freight, and goods along this key corridor. I-95 provides direct access to the East Coast's ports, airports, and freight hubs, and enhances access to employment and manufacturing centers critical to our nation's global competitiveness and to connecting people to life's opportunities. Through implementation of a coordinated package of infrastructure improvements - such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing - this TIGER project will provide congestion relief and safety improvements to facilitate vehicle movements. Maryland's package of improvements creates a model of innovative congestion management and accident reduction strategies that maximizes efficient use of state and federal funds. Additionally, the *I-95 Innovative Active Traffic Management* project will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, and whose benefits will stretch beyond Maryland's boundaries. The valuable lessons learned on this project can be shared by Maryland across the I-95 region and nationally.

The I-95 Corridor Coalition is a partnership of over 100 state transportation agencies, toll authorities, and public safety organizations from Maine to Florida who keep people and goods moving throughout one of the world's busiest transportation corridors. The Coalition has a 20+ year history with MDOT SHA, working together to advance multistate transportation improvement programs. For example, the Coalition is currently working collaboratively with MDOT SHA on its Transportation Systems Management and Operations (TSMO) initiatives, especially in the area of Traffic Incident Management. Maryland is considered a leader along the I-95 corridor and this ground-breaking project will create new technology, safety and critical system advancements that could be implemented and shared along the eastern seaboard.

I respectfully request and encourage your favorable consideration of the MDOT SHA's TIGER application for the *I-95 Innovative Active Traffic Management* project.

Sincerely,

A handwritten signature in black ink, appearing to read "Patricia G. Hendren", with a long horizontal line extending to the right.

Patricia G. Hendren, PhD, Executive Director
I-95 Corridor Coalition



CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

October 12, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

Berman Goldman and Ribakow CPA's is writing to offer its strongest support to the Maryland Department of Transportation State Highway Administration (MDOT SHA) for their Transportation Investment Generating Economic Recovery (TIGER) grant application seeking funding for the *I-95 Innovative Active Traffic Management* project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for the Maryland region and our employees who reside in various parts of the State. I-95 provides direct access to the East Coast's ports, airports, freight hubs and facilitates access to employment and manufacturing centers critical to our nations' global competitiveness and to connecting people to life's opportunities. I-95 is the main street of America's East Coast and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. I-95 is heavily congested in this section resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

This project confronts existing challenges in our interstate system and prepares for the growing development, population, job opportunities, and traffic volume in this major population area. Once funded, this TIGER project allows MDOT SHA to provide congestion relief and safety improvements on I-95 between MD 32 and MD 100 in Howard County – Maryland's fastest growing county and a major hub of economic activity.

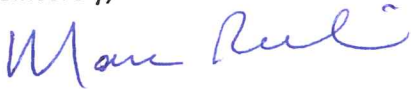
PROFIT FROM OUR EXPERIENCE

Berman Goldman & Ribakow LLP | 6811 Benjamin Franklin Drive, Suite 250 | Columbia, MD 21046
Baltimore: (410) 418-4400 | Washington/Metro: (888) 792-3600 | Fax: (410) 418-4737 | www.bgrcpas.com

If awarded these funds, the *I-95 Innovative Active Traffic Management project* will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. Berman Goldman and Ribakow respectfully requests that MDOT SHA's application for *I-95 Innovative Active Traffic Management* receive full consideration.

Thank you in advance for your consideration.

Sincerely,



Marc Rubin CPA

Partner

Berman Goldman & Ribakow





CREATING HOMES
FOR BUSINESSES

October 12, 2017

The Honorable Elaine Chao
Secretary
U.S. Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Dear Secretary Chao:

Merritt Properties, LLC is writing to offer its strongest support to the Maryland Department of Transportation State Highway Administration (MDOT SHA) for their Transportation Investment Generating Economic Recovery (TIGER) grant application seeking funding for the *I-95 Innovative Active Traffic Management* project. The proposed improvements will address critical infrastructure needs and will enhance the safe and efficient movement of people, freight, and goods on I-95.

Situated between Washington, DC and Baltimore, MD, this centrally located project is a key connection for Maryland and the region. I-95 provides direct access to the East Coast's ports, airports, freight hubs and facilitates access to employment and manufacturing centers critical to our nations' global competitiveness and to connecting people to life's opportunities. I-95 is the main street of America's East Coast and ensuring safe, efficient movement along this corridor is a primary concern in the region's transportation network. I-95 is heavily congested in this section resulting in serious safety concerns. The project will innovatively address these issues through a coordinated package of infrastructure improvements, such as modifications to the shoulder for use during peak periods, interchange ramp improvements, and dynamic signing that will facilitate safer vehicle movements through this high-traffic corridor.

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If awarded these funds, the *I-95 Innovative Active Traffic Management project* will have a catalytic effect in this fast-growing area of economic opportunities and population growth, connecting residents to jobs, amenities, and opportunities, while at the same time creating a model of innovative congestion management and accident reduction that maximizes efficient use of state and federal funds. Merritt Properties, LLC respectfully requests that MDOT SHA's application for *I-95 Innovative Active Traffic Management* receive full consideration.

Thank you in advance for your consideration.

Sincerely,



Scott Dorsey
CEO & Chairman